

Construction Project Management Forum Engineering Procurement 2024 Virtual & In-Person event of the year

27-28-29 November 2024, Amsterdam, Netherlands



François Thuault Director -
Contract & Claim
Management



Dr. Yvonne Waterman
Specialist asbestos liability law
**Waterman Legal
Consultancy**



Martin Mirimo
Chartered, Lead Supply
Chain Manager - SCS
Railway - HS2 **Skanska**



Andrzej Piekarz
Senior Contract Manager
GE Power



Virginie Colaiuta
Partner
LMS LEGAL LLP



Edvard Christoffersen
Senior Analyst
Rystad Energy



Bert Rits
Head of Projects **OMV**



Prasanta Dey
Professor
Aston Business School



Doina Dobre
Senior Cost Estimator
Emerald Cost Consulting



Daniel Hoffiz
Senior Lead Counsel
TotalEnergies



Danny Stadler
Senior Director Project
Management & Construction
BELECTRIC



Ivan Siksne-Pedersen
Global Pursuit Director,
Engineering - Mega Project
AVEVA



**Mark
Langerhorst**
Engineering
Manager - Red
Sea Complex
Project



Worley



David Zeilinger
Director of Strategic
Programs and Projects
OMV Petrom



Renata Berzanskiene
Independent expert,
Listed arbitrator at Vilnius
Court of Commercial
Arbitrator



**Luca De Lorenzi
Cavallari**
Project Director/Executive
Leader -Delivers EPC
Independent



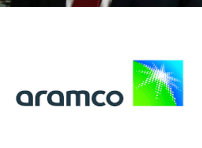
Vladislav Stefanova
Head of Procurement
Contracting
Solar Montage Team



Zuzanna Briant
Director, Practice
Lead CCM



AND CONTRACTING
Dr. Donato Masi
Reader in Operations and
Supply Chain Management
Aston Business School



Norman McLennan
Managing Director, Consultant
COES Caledonia



Sayed Ali Yousaf
Strategy & Planning Specialist
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Natale Pezzimenti
Civil engineer
decommissioning projects
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Thomas Hofbauer
Senior Managing
Director, Forensic & Litigation
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FTI Consulting



Marcin Bruszewski
Head of Legal Affairs Poland
Fortum



Marco Falconi
Contaminated sites
expert and Researcher
ISPRA



Marina Mercante
Head of International Legal
Assistance
Eni Plenitude S.p.A



Nicholas Gould
Visiting Professor
**King's College
London**



Lidia Stepanyuk
Operations Lead FRS,
Energy Solutions
Fluor



Victoria Tyson
Partner
Howard Kennedy LLP



Onur Karaca
Director - Infrastructure
Projects
**IC ICTAS
CONSTRUCTION**

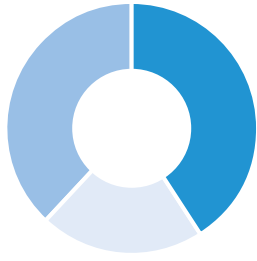


Mark Cowley
Project Management
Consultant
Mark Cowley Services



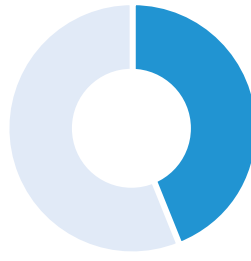
Highlights

Industry Breakdown

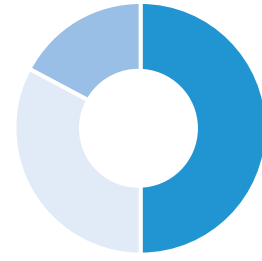


- 41% Oil, Gas & Chemical
- 21% Infrastructure & Others
- 38% Energy Utility

Job Function Breakdown



- 44% Project Owners
- 56% EPC Contractors



- 50% C Level Executives
- 33% Project & Contract Management
- 17% Engineering & Procurement

Key Focus:

- Industry growth post pandemic opportunities in 2024
- War in Ukraine: the construction impact on European and global economies The domino effect of the Ukraine crisis on gas and LNG Projects
- Stay ahead with forecast suggesting boost in market growth during the forecast period (2023-2025)
- Resolving restraining factors and navigating towards pre pandemic levels with rising oil & gas exploration activities
- Discover regional insights into driving factor towards rising EPC activities and further increasing the O&G footprint on the market.
- To what extent the project implementation schedule (including in particular the milestones and the final completion date), the procurement plan and the transportation study have to be revisited and, possibly, amended.
- Overcome supply chain disruption and sourcing challenges likely to affect project delivery and margins
- The role of effective relationship management in successful large oil and gas projects Monitoring Negotiations to Mitigate Risk in Multiple Party Contracts.
- Dealing with critical project drivers (time, cost, quality and scope) and how they are affected when Alert Levels change or are redefined.
- Mitigating the risk of delays in power plant projects: An EPC contractor's view on different contractual concepts

Industry Focus

Project owners, EPC Contractors and Sub-contractors with activities in new construction, and expansion projects from:

- ✓ Oil and gas producers
- ✓ Pipeline owners
- ✓ LNG industry
- ✓ Terminals and storage
- ✓ Law Firms
- ✓ Infrastructure Companies
- ✓ Petrochemical refineries
- ✓ Mining
- ✓ Solar
- ✓ Energy Utility
- ✓ TSO

2024 Sponsors

Who Will Attend

Heads, Vice Presidents, Directors, Managers and Senior executives from contracting companies involved in engineering, Procurement and Construction projects with disciplines including:

- Project Managers
- Project Planners
- Change Managers
- Program Managers
- Portfolio Managers
- Project control functions
- Project Sponsors
- Project Consultants
- Contracts Managers
- Claims Managers
- Compliance Officers
- HSF and HSEF Managers
- Risk Managers
- Commercial Managers
- Supply Chain Managers
- Procurement Managers
- Sales Managers
- Legal Counsel
- Business Development Managers
- Business Analysts
- Sustainability Managers
- Operations
- Production
- Process

AVEVA

DAY 1**08:30 Registration (Tea / Coffee)****08:50 Opening address from the Chair****09:00 EU Foreign Subsidies Regulation**

FSR Overview
Transactions
Procurements
Practice and Learnings

Marcin Bruszewski
Head of Legal Affairs
Poland
Fortum

09:30 The role of AI in Global Supply Chains

Dr. Donato Masi
Reader in Operations and Supply
Chain Management
Aston Business School

10:00 Morning Coffee and Networking

10:30 EPC Contracts Risk and Steps for Success:

EPC contracts and their risk allocation;
Common causes of conflict, claim and dispute;
Managing your project using five key steps for success:
a. Setting up the project;
b. Running the project;
c. Managing change;
d. Dispute avoidance; and
e. Dispute management.

Nicholas Gould
Visiting Professor King's College London

11:00 Efficient EPC contract management, now and in the future

- Main causes of claims and disputes on EPC projects.
- What can we do to prevent disputes and claims on EPC projects.
- Is AI a solution for contract management?
- How to organize effective contract management process?

Andrzej Piekarz
Senior Contract Manager
GE Power

11:30 Collaborative principles for better supply chain practice in managing projects

The rationale for collaborative business practices across supply chains and why collaboration can be the jewel in the crown for organisations in the private, public and 3rd sectors.

Collaborative arrangements: Different supply chain perspectives, drivers and interdependencies.

Raising the game - the CRAFT 8 Stage Life Cycle Model and ISO 44001: The evolution and emergence of a new global standard for collaborative working in managing projects.

The importance of stakeholder engagement in harnessing the benefits of collaborative working practices.

Commercial risk and pricing considerations associated with collaborative versus traditional contracting arrangements in managing projects.

Pan-industry supply chain collaboration: An exemplar case study of solutions developed by and for the energy sector.

Norman McLennan
Managing Director, Consultant
COES Caledonia

12:00 Business Lunch

13:30 Navigating the transition: EPC market outlook across energy sectors

- Opportunities for suppliers as investments climb across industries
- Understanding key cost drivers governing EPC price inflation
- Suppliers strategic approaches to diversify and decarbonize

Edvard Christoffersen
Senior Analyst
Rystad Energy

14:00 How you can improve your negotiating leverage depending on the governing law of the contract

Virginie Colaiuta
Partner
LMS LEGAL LLP

14:30 Project Challenges & Opportunities in the current environment

Past, Present & Future in Project Management
Past, QUALITY

Present, the Current World & Environment we live in
The internal world, CAPEX explosions and schedule challenges
The external world, the scenario of all running for the same exit on top of global market & resource challenges
Future, "where do we go from here?"

Control & Enhance, Focus and Widen the Horizon. Last but NOT least,
It is all about PEOPLE"

Bert Rits
Head of
Projects OMV

15:00 Coffee and Networking

15:30 The Crucial Role of Supply Chain Assurance in successful delivery of megaprojects

Our global supply chains have become interconnected, which poses many risks to our operations. Health and safety incidents, illegal activities, and worldwide pandemics can devastate our livelihoods and financial resources.

Managing these variables is becoming increasingly complex in 2023, and the stakes are growing globally. As ongoing legislation from various countries complicates

supply chain integrity, compliance with health and safety standards remains imperative.

Globally, materials suppliers are under increased scrutiny and expected to provide more transparency. It is clear that ignoring supply chain activities is no longer an option as we look ahead. Globally, effective compliance management processes and complete supply chain visibility are advantageous but essential

Martin Mirimo
Chartered, Lead Supply Chain
Manager - SCS Railway - HS2
Skanska

16:00 Extension of Time: Money for Nothing?

The challenges for experts to assess extension of time claims and the related financial compensation.

Capital projects go wrong. There is delay. There is cost overrun.

Most times, this does not come as a surprise. These projects are extraordinarily complex and so is the analysis when it comes to the question which of the parties is responsible for the delay and finally: which party must carry the financial burden of the issues that came up during project execution. From the project owner's perspective, compensating the contractor or extension of time is spending money for nothing.

Thomas Hofbauer
Senior Managing
Director, Forensic &
Litigation Consulting - Construction Solutions FTI Consulting

16:30 Topic TBA

Zuzanna Briant
Director, Practice Lead CCM
WORLD COMMERCE AND CONTRACTING

09:00 Effective Execution of Industrial Projects

Industry Trends, Challenges with delivery of capital projects, Enabling of a Digital Thread, Recommendations

Ivan Siksne-Pedersen
Global Pursuit Director, Engineering - Mega Project
AVEVA

09:30 Risk Management: Traditional & Energy Transition Markets

Setting the Scene
Key Common Risks & Mitigations
Risks unique to Energy Transition and mitigation of those risks
Key Recommendations

Lidia Stepanyuk
Operations Lead FRS, Energy Solutions
Fluor

10:00 Project Failure Factors due to Poor Planning

Sayed Ali Yousaf
Strategy & Planning Specialist
Aramco

10:30 Morning Coffee and Networking

11:00 Cost Estimation: A Focus on CAPEX and OPEX

Cost Estimate Classes, Techniques and Challenges
Cost Validation and Benchmarking
Case Study: Exploring CAPEX and OPEX Challenges in Renewable Energy Projects

Doina Dobre
Senior Cost Estimator
Emerald Cost Consulting

11:30 Interface management : get involved or lay back, any best option for the Employer ?

François Thuault
Director - Contract & Claim Management

12:00 Business Lunch

13:30 The brand new EU Asbestos at Work Directive, with practical implications and consequences

Dr. Yvonne
Waterman Specialist asbestos liability law
Waterman Legal Consultancy

14:00 Differences between Reimbursable and Lump sum type of contracts to ensure right budget control prediction and integrated transparent risk management approach with final client

Luca De Lorenzi Cavallari
Project Director/
Executive Leader - Delivers EPC
Independent

14:30 EPC Engineering: Best Practices

1. Integrated Project Delivery: capital project planning, materials and execution all in a single location;
2. Digital Twins (Cloud solution) Current Status and applications;
3. Project Execution Model & 4D Scheduling to increase Collaboration, reduce Cost and Futureproof investments;
4. Unified Engineering and Project Execution to maximize value;
5. How integrated solutions and aligned systems can improve transparency, collaboration, and decrease total project costs to achieve a better overall performance.

Mark Langerhorst
Engineering Manager - Red Sea Complex Project
Worley

15:00 Afternoon Tea and Networking Break

15:30 - Construction contracts should include

- provisions that facilitate dispute avoidance and claims handling, to prevent disputes escalating through formal dispute resolution procedures, and effective procedures aimed at encouraging early amicable solutions, lower costs and fewer delays to the project overall.
- Project managers and contract administrators are given the opportunity to contribute at the drafting stage of a construction contract. If this opportunity does not arise in the contractual negotiations , it is vital that project managers and contract administrators at least understand their rights and obligations under the contract so that they can exercise those rights and entitlements and do not purport to give instructions, waive requirements or otherwise make agreements that are inconsistent with the express contractual terms.
 - Will explore about contract management tools within construction contracts:
 - early warning provisions;
 - rights of access to information;
 - audit rights;
 - conditions precedent to claims;
 - careful record-keeping;
 - clear lines of communication and authority;
 - clear change control procedures; and
 - dispute resolution and avoidance provisions (the main focus)

Renata Berzanskiene
Independent expert,
Listed arbitrator at Vilnius Court of Commercial Arbitrator

16:00 Development of a pilot site for remediation of materials containing asbestos in non-conventional structures: the case of fertilizer warehouses

Natale Pezzimenti
Civil engineer decommissioning projects
EniRewind

16:30 Project Cost Increases & Mitigation Strategies

- Insolvency
- Performance Excuses
- Foreseeability
- Price Adjustment Delay
- Increased Costs

Daniel Hoffiz
Senior Lead Counsel **TotalEnergies**

09:00 **The EPC liability regimes applicable to the renewable energies sector (i.e. knock for knock vs. for fault)**

Marina Mercante
Head of International Legal Assistance
Eni Plenitude S.p.A

09:30 **Key elements of effective construction procurement strategies in P-V Projects implementation**
Understanding the importance of construction procurement strategy
· Developing a tailored and detailed procurement plan
· Implementing and monitoring the procurement strategy

Vladislava Stefanova
Head of Procurement Contracting
Solar Montage Team

10:00 Morning Coffee and Networking

10:30 **Backfill materials slightly contaminated: the Italian guideline for their management**

Marco Falconi
Contaminated sites expert and Researcher
ISPRA

11:00 **Energy Transition Projects : How can EPC contractors smooth & accelerate the FEED to EPC process to meet the needs ET customers?**

As recently reported the energy transition to mitigate climate change is becoming more urgent if we are to limit temperature rise to 1.5oC avoid catastrophe
How can EPC contractors adapt and support this?
How can the FEED to EPC process be open fair and transparent commercially?
What project execution strategies can be utilised to deliver such projects quickly and efficiently?
How can the use of digital delivery tools across the project life cycle support accelerated delivery?

Mark Cowley
Project Management Consultant
Mark Cowley Services

11:30 Business Lunch

13:00 **Topic TBA**

David Zeilinger
Director of Strategic Programs and Projects
OMV Petrom

13:30 **A presentation of a project for decarbonisation of small and medium sized enterprises in the UK to achieve the target of the UK Government to become carbon neutral by 2040**

Prasanta Dey
Professor
Aston Business School

14:00 Afternoon Tea and Networking Break

14:30 **Leading Through Innovation: My Extraordinary Journey with Transformative Mega EPC Projects**

Blueprints for Success in Groundbreaking EPC Ventures
Technological Excellence in Infrastructure Development
Sustainability and Innovation in Urban Development

Onur Karaca
Director - Infrastructure Projects
IC ICTAS CONSTRUCTION

15:00 **The practical project control and risk management in the FIDIC EPC forms with an aim to improved contractor delivery**

Victoria Tyson
Partner
Howard Kennedy LLP

AVEVA

EPC AMSTERDAM

ATTRACTING KEY INDUSTRY PROFESSIONALS:



COOs,
CEOs, VPs,
Presidents,
MD's



Planning and
Change
Leaders



Business
Development



Operations
Specialist



Project
Engineers



Project
Managers



Fleet
Managers



Technical
Advisory



Efficiency



Environmental
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MORE INFO:

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allan.bernard@conference-nrg.com

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Speaker Package	= € 3999	<input type="checkbox"/>
Group reservation 3 tickets and more per pass	= €1999	<input type="checkbox"/>

✉ E-mail: allan.bernard@conference-nrg.com

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Job Title: _____
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COMPANY INFORMATION:

Organisation: _____
VAT number: _____
(VAT No. for EU members / Tax number for non-EU members)

Mobile Number: _____
Office Phone Number: _____
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This booking is invalid without a signature authorisation.
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By submitting this signed booking form, I agree that the following terms and conditions have been read thoroughly and the content is well understood.

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